

## 2025 Surplus Analysis (Estimated)

| Department                            | Surplus or (Deficit) |         |
|---------------------------------------|----------------------|---------|
| Treasury                              | \$ 1,179,847.46      | 57.00%  |
| Administrative Services               | (53,787.29)          | -2.60%  |
| Various Buildings                     | 57,312.09            | 2.77%   |
| Information Technology                | 19,935.92            | 0.96%   |
| Public Works                          | 192,889.02           | 9.32%   |
| Engineering                           | (333,232.39)         | -16.10% |
| Bylaw                                 | (991.84)             | -0.05%  |
| Transit & Paratransit                 | (200,114.54)         | -9.67%  |
| Parking                               | 48,234.49            | 2.33%   |
| Fire                                  | 163,495.11           | 7.90%   |
| Planning                              | (17,361.09)          | -0.84%  |
| Parks and Recreation Administration   | (3,329.42)           | -0.16%  |
| Parks                                 | 290,369.73           | 14.03%  |
| Arenas                                | 126,465.58           | 6.11%   |
| Camps, Recreation Programs and Grants | (26,257.50)          | -1.27%  |
| Southside Aquatic Centre              | 186,926.11           | 9.03%   |
| Cowan Park Sportsplex                 | 43,644.65            | 2.11%   |
| Special Events                        | 71,680.59            | 3.46%   |
| Museum                                | (21,050.89)          | -1.02%  |
| Art Gallery                           | 123,046.48           | 5.94%   |
| Market Centre                         | 45,297.25            | 2.19%   |
| Economic Development                  | 63,498.91            | 3.07%   |
| Small Business Enterprise Centre      | 19,819.43            | 0.96%   |
| Human Resources                       | 59,118.89            | 2.86%   |
| Library                               | -                    |         |
| Chief Administrative Officer          | (56,451.80)          | -2.73%  |
| Marketing Administration              | 16,545.77            | 0.80%   |
| Council                               | 17,270.78            | 0.83%   |
| Committees                            | 42,023.04            | 2.03%   |
| Clerks                                | 14,910.18            | 0.72%   |
|                                       | \$ 2,069,754.72      | 100.00% |